



FEDERATION
of
PRINCE EDWARD ISLAND
MUNICIPALITIES



2026

ANNUAL REPORT

69th FPEIM Annual Meeting

Monday, April 27, 2026

Hosted by

City of
Summerside

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Cover photos courtesy of City of Summerside



PRESIDENT'S MESSAGE

Welcome to the 69th annual meeting of the Federation of PEI Municipalities (FPEIM).

FPEIM is the voice of municipalities — rural and urban, large and small — across the province. It is a pleasure to gather once again to discuss our shared priorities and provide updates on our efforts to support your work.

In these times of economic uncertainty, local governments matter more than ever. They help build local economies, maintain essential infrastructure, promote public safety, and deliver services that Islanders rely on every day.

To that end, we were encouraged to see the provincial government's recent Throne Speech commitments to municipalities — including work on stable and predictable municipal funding, support for shared services, and investments in public infrastructure. We look forward to collaborating on these priorities with Housing and Communities Minister Kent Dollar and other representatives of the provincial government.

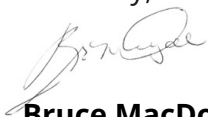
In addition to our advocacy with the Province, FPEIM continues to ensure that PEI municipalities have a strong voice at the national and regional levels. Through our active involvement with the Federation of Canadian Municipalities, we advocate with leaders from across Canada on issues including infrastructure, housing, fiscal reform, climate, and public safety. With regional municipal association partners, we press forward on Atlantic Canadian priorities related to cell service, climate, infrastructure, and immigration.

FPEIM's progress over the past year reflects the commitment of our board, staff, and members. Thank you for your efforts, ideas, and dedication.

As we gather for our annual meeting, I want to thank our host, Mayor Dan Kutcher and the City of Summerside, and all of our valued meeting partners. We truly appreciate your support.

Most of all, thank you to the mayors, councillors, and staff who serve in municipalities across PEI. Your hard work and leadership help build your communities and create a stronger future for Islanders.

Sincerely,



Bruce MacDougall
FPEIM President



EXECUTIVE DIRECTOR'S MESSAGE

It has now been just over a year since I began serving as executive director of the Federation of PEI Municipalities (FPEIM).

In that time, I have continued to see countless examples of the commitment that municipal leaders and staff bring to local governance and to building strong communities. My experience reinforces my belief that resilient, healthy municipalities remain integral to the province's success.

In 2025-2026, FPEIM placed a strong emphasis on establishing focused priorities to support the needs of municipalities across Prince Edward Island. Feedback from our members during *The Future Is Local* engagement sessions directly informed those priorities: municipal revenue-sharing, Municipal Government Act (MGA) consultation, provincial land use consultation, shared and member services, municipal training, election preparedness, and organizational alignment.

I am pleased to report that we have made substantial progress. FPEIM advanced municipal finance recommendations through the provincial budget process, continued advocacy for a provincial land use planning framework and strengthened municipal planning, expanded member services through programs such as Canoe Insurance and the Climate Ready Infrastructure Service, represented the municipal perspective during MGA consultations, and developed and supported a variety of training opportunities.

At the same time, we responded to emerging legislative and political developments and worked with our Atlantic and federal counterparts to promote the interests of PEI municipalities at the regional and national levels.

I remain grateful to work with our valued board of directors, whose leadership and insight guide the organization's direction. I also want to thank our dedicated staff for their hard work and commitment to supporting members through FPEIM's advocacy, programs, and services.

In the year ahead, FPEIM looks forward to further advancing our priorities and continuing to support municipalities as they build PEI's communities and contribute to a stronger, more prosperous province.

Sincerely,



Satya Sen
Executive Director



FPEIM MISSION

- to promote and foster effective, efficient, and accountable municipal government in Prince Edward Island;
- to present, as a strong and unified voice, the interests of its member municipalities;
- to guide and assist member municipalities in enhancing their overall operation and decision-making processes; and
- to guide and improve provincial and federal legislation, programs, and policies that reflect and impact upon municipal interests.

ABOUT FPEIM

The first official meeting of the Federation of Prince Edward Island Municipalities was held May 9, 1957, at the Charlottetown Hotel. Chaired by Mayor John D. Stewart of Charlottetown, the meeting was called to form a “Union of Local Authorities” for PEI.

Today, FPEIM proudly represents 43 municipalities of all sizes from across PEI.



FPEIM BOARD



President
Coun. Bruce MacDougall
City of Summerside



VP Cities/Towns
Coun. Rodney Mann
Town of Kensington



VP Rural
Coun. Katherine Bryson
Rural Municipality of Belfast



Past President
Coun. Ivan Gallant
Town of Kensington



Cities/Towns, Prince
Mayor Dan Kutcher
City of Summerside



Cities/Towns, Queens
Coun. Judy Herlihy
Town of Cornwall



Cities/Towns, Queens
Mayor Steve Ogden
Town of Stratford



Cities/Towns, Queens
Coun. Alanna Jankov
City of Charlottetown



Cities/Towns, Kings
Mayor JoAnne Dunphy
Town of Souris



Cities/Towns, Kings
Mayor Debbie Johnston
Town of Three Rivers



Rural, Prince
Coun. Barry Stewart
Rural Municipality of Bedeque and Area



Rural, Prince
Coun. Pat MacLellan
Rural Municipality of Miscouche



Rural, Queens
Mayor Helen Smith-MacPhail
Rural Municipality of West River



Rural, Kings
Mayor Danny Kelly
Rural Municipality of Morell



Rural, Kings
Coun. Pam Oickle
Rural Municipality of Murray Harbour



Vacancies
Prince County Representative
Kings County Representative

ADVOCACY & PROGRAM HIGHLIGHTS

Municipal Finance

Advocated on behalf of PEI municipalities for the following, as part of our provincial budget submission:

- Renew the Municipal Funding Framework bridge funding.
- Establish a dedicated funding mechanism for inter-municipal shared services.
- Engage FPEIM in the development of a Municipal Infrastructure Bank or low-interest financing program.



Meeting with Minister Kent Dollar

Municipal Infrastructure

- Encouraged MPs to support long-term, non-competitive infrastructure funding for municipalities of all sizes.
- Emphasized to the Province the potential of a low-interest financing program.
- Welcomed the Build Communities Strong Fund launch and underlined the importance of the community stream (previously the Canada Community-Building Fund).
- Recommended changes to increase Municipal Infrastructure Fund access.



Meeting with Cardigan MP Kent MacDonald

Land Use

- Advocated for a provincial land use planning framework and strengthened municipal planning.
- Presented on planning as a tool to protect agricultural land, during PEI Federation of Agriculture meetings.
- Voiced municipal perspective on proposed Lands Protection Act changes.
- Reinforced need for a provincial land use planning framework in *Atlantic Municipal Magazine*.



Presentation to PEI Federation of Agriculture Meetings

ADVOCACY & PROGRAM HIGHLIGHTS

Legislation & Policy

- Brought forward the PEI municipal perspective — on topics including municipal capacity, municipal finance, planning, restructuring, administration, and inter-municipal cooperation — during the Municipal Government Act (MGA) consultation.
- Presented municipal perspective on the Freedom of Information and Protection of Privacy Act (FOIPPA) to the provincial Standing Committee on Health and Social Development.
- Consulted on legislation and regulations including Municipal Election Regulations and Fire Companies Regulations.
- Represented municipalities at PEI Shoreline Management Plan engagement session.
- Presented on challenges of recreation funding at Recreation PEI AGM.
- Provided municipal perspective to work of LiveWell PEI Wellness Action Committee.



Presentation to Recreation PEI AGM
Recreation PEI Photo

- Began drafting provincial election positions to strengthen municipal services, infrastructure, and resilience.
- Met and consulted with all parties in the legislature on PEI municipal priorities.

Shared Services & Programs

- Proposed PACE program to enable municipalities to support energy-efficient retrofits.
- Raised municipal capacity issues and potential of shared services with the Province.
- Submitted a Planning and Development Service proposal for PEI municipalities needing land use planning support.
- Began collaborating with the Province on a potential new IT/website shared service.
- Continued to work with the Province on expanding access to the Municipal Infrastructure Fund (MIF).



Signing of first MIF funding agreement

ADVOCACY & PROGRAM HIGHLIGHTS

Member Services & Programs

- Launched the Canoe Insurance program for FPEIM members.
- Facilitated group benefits for municipal staff through Canoe Benefits.
- Connected members to the Climate Ready Infrastructure Service, which provides free climate resilience and energy-efficiency expertise.
- Supported use of Canoe Procurement, to help members save time and money in purchasing.
- Hosted Canoe Benefits and Procurement webinars to help PEI municipalities take advantage of these services.



Jonathan Stone, Canoe, connecting with FPEIM delegates

Municipal Training

- Designed municipal orientation to support mayors and councils after municipal elections.
- Supported women municipal leaders as a partner on the Fostering Resilience workshop and networking series.
- Hosted leadership workshops on service sustainability and positive council-staff relations.
- Promoted municipal election participation through a partnership on municipal elections training.
- Hosted GST/HST for Municipalities webinar series with CRA.
- Provided logistical support for Association of Municipal Administrators of PEI (AMAPEI) meetings and training sessions.



Fostering Resilience in Women Municipal Leaders

ADVOCACY & PROGRAM HIGHLIGHTS

Member Engagement

- Consulted with FPEIM members during *The Future Is Local* engagement sessions.
- Used member input and board discussions to create 2025-2026 FPEIM priorities.
- Launched a quarterly Priority and Advocacy Update for FPEIM members.



PROGRAM & FUNDING PARTNERS

Thank you to our program and funding partners for your support!

- Canadian Urban Institute
- Canoe Procurement Group of Canada
- Climate Ready Infrastructure Service
- Federation of Canadian Municipalities
- Green Municipal Fund
- PEI Coalition for Women's Leadership
- Province of Prince Edward Island
- SwitchPACE CIC

FEDERAL & REGIONAL ADVOCACY

Federal Advocacy

- Advocated for municipalities on a national level as a member of the Federation of Canadian Municipalities (FCM). FCM's current focus areas include fiscal reform, Canada-US relations, housing, homelessness, infrastructure, rural Canada, public safety, climate, and public transit.
- Took part in FCM's Advocacy Days in Ottawa and the Annual Conference.
- Spoke at a rural development roundtable hosted by Hon. Buckley Belanger in western PEI.



President Bruce MacDougall and Charlottetown Deputy Mayor Alanna Jankov with FCM President Rebecca Bligh

Atlantic Advocacy

Collaborated with the Nova Scotia Federation of Municipalities, the Union of Municipalities of New Brunswick, and Municipalities Newfoundland and Labrador to advance Atlantic municipal priorities.

Activities included the following:

- Joint meetings with federal leaders
- Two-page summary on joint priorities, including cell service, climate change and coastal resilience, infrastructure, and immigration
- Articles highlighting municipal challenges and successes in *Atlantic Municipal Magazine*



Atlantic meeting with Hon. Dominic LeBlanc
Photo courtesy Minister LeBlanc

SNAPSHOTS OF THE FPEIM YEAR



Photo top left courtesy FCM

MUNICIPALITIES

build Communities

FPEIM MEMBERS

Cities

Charlottetown
Summerside

Towns

Alberton
Borden-Carleton
Cornwall
Kensington
North Rustico
O'Leary
Souris
Stratford
Three Rivers
Tignish

Rural Municipalities

Abram-Village
Bedeque & Area
Belfast
Brackley
Breadalbane
Central Prince
Clyde River
Crapaud

Eastern Kings
Hazelbrook
Hunter River
Kingston
Kinkora
Linkletter
Malpeque Bay
Miltonvale Park
Miscouche
Morell
Mount Stewart
Murray Harbour
Murray River
North Shore
Resort Municipality
Sherbrooke
St. Nicholas
St. Peter's Bay
Tyne Valley
Victoria
Warren Grove
Wellington
West River

FPEIM BUDGET

Federation of P.E.I. Municipalities Inc.	2025-2026 Budget	2026-2027 Budget
REVENUE		
General Revenue		
Membership Revenue	\$184,023	\$186,893
Annual and Semiannual Meeting	\$28,300	\$35,500
Provincial Grant	\$100,000	\$100,000
Municipal Infrastructure Fund Project	\$5,000,000	\$1,060,000
Canadian Urban Institute Project	\$25,000	\$0
Interest	\$192,597	\$152,763
Member Services	\$6,500	\$32,500
TOTAL REVENUE	\$5,536,420	\$1,567,655
EXPENSE		
Payroll Expenses		
Wages & Salaries	\$382,370	\$299,272
EI and CPP Benefits	\$29,020	\$23,562
Pension Expense	\$34,143	\$26,934
Medical Expense	\$8,008	\$7,208
Long term disability Expense	\$828	\$828
Workers Compensation	\$506	\$404
Total Payroll Expense	\$454,875	\$358,208
General & Administrative Expenses		
Travel Out of Province	\$22,000	\$40,000
Travel In Province	\$5,500	\$5,500
Dues and Registration Fees	\$3,600	\$3,917
Office Expense	\$16,600	\$17,500
Bank Expense	\$350	\$684
Meetings	\$4,000	\$4,300
Engagement Expenses		\$20,000
Bell Award	\$500	\$500
Professional Fees	\$53,627	\$64,000
Municipal Infrastructure Fund Project	\$4,900,000	\$1,000,000
Canadian Urban Institute Project	\$15,000	\$0
Annual and Semiannual Meeting	\$27,975	\$18,800

FPEIM BUDGET

Rent	\$7,300	\$7,800
President - honorarium	\$7,993	\$8,105
Member Services	\$7,100	\$34,510
Insurance	\$6,500	\$6,500
Depreciation	\$1,000	\$1,000
Staff Training		\$10,000
Miscellaneous	\$2,500	\$3,000
Total General & Admin. Expenses	\$5,081,545	\$1,246,116
TOTAL EXPENSE	\$5,536,420	\$1,604,324
NET INCOME	\$0	-\$36,669



2026 FPEIM Annual Meeting

Diamond Partners



canoe
insurance

Platinum Partners



WRCC | CRFFC

Wildfire Resilience Consortium of Canada
Consortium pour la Résilience aux Feux de Forêt du Canada

Host Municipality

City of
Summerside